HARRY GWALA DEVELOPMENT AGENCY 2025-26 ORIGINAL BUDGET AND TWO OUTER YEARS

REVENUE

Item	2025-26	2026-27	2027-28
Primary accounts	- 265 799,44	- 277 760,41	- 284 704,43
HGDM transfer	- 23 000 000,00	- 24 035 000,00	- 24 635 875,00
Short term deposit	- 1 195 800,56	- 1 249 611,59	- 1 280 851,87
Total revenue	**- 24 461 600,00**	**- 25 562 372,00**	**- 26 201 431,30**

EMPLOYEE COST

Item	2025-26	2026-27	2027-28
Leave pay	153 474,81	160 381,18	164 390,71
SDL	80 456,28	84 076,81	86 178,73
UIF	82 581,72	86 297,90	88 455,34
Acting allowance	131 642,10	137 566,00	141 005,15
Basic salary	9 536 627,83	9 965 776,08	10 214 920,48
Pension	1 082 700,96	1 131 422,50	1 159 708,07
Medical aid	417 877,20	436 681,67	447 598,72
Total employee cost	**11 485 360,90**	**12 002 202,14**	**12 302 257,20**

BOARD COST

Item	2025-26	2026-27	2027-28
Board S&T	90 000,000	94 050,00	96 401,25
Board fees	320 000,000	334 400,00	342 760,00
Audit comm fees	150 000,000	156 750,00	160 668,75
Total board cost	**560 000,00**	**585 200,00**	**599 830,00**

GENERAL EXPENDITURE

Item	2025-26	2026-27	2027-28
Recruitment	30 000,00	31 350,000	32 133,75
Advertising - SCM	100 000,00	104 500,000	107 112,50
Telecommunication	33 782,51	35 302,718	36 185,29
Legal fees	300 000,00	313 500,000	321 337,50
Printing & stationery	80 000,00	83 600,000	85 690,00
Accommodation	100 000,00	104 500,000	107 112,50
Fuel & Oil	5 230,00	5 465,350	5 601,98
Professional fees - payroll support	104 600,00	109 307,000	112 039,68
Professional Fees - financial accounting support	150 000,00	156 750,000	160 668,75
Cleaning material	40 000,00	41 800,000	42 845,00
Subsistance and travel	117 528,56	122 817,345	125 887,78
Protective clothing	10 000,00	10 450,000	10 711,25
Security	1 188 730,88	1 242 223,774	1 273 279,37
Refreshments	15 000,00	15 675,000	16 066,88
ICT support	387 020,00	404 435,900	414 546,80
Training	100 000,00	104 500,000	107 112,50
Conference & workshops	50 000,00	52 250,000	53 556,25
Repairs &maintenance - building	90 000,00	94 050,000	96 401,25
License	328 174,44	342 942,290	351 515,85
Bank charges	22 060,14	23 052,846	23 629,17
Operational lease	83 680,00	87 445,600	89 631,74
Insurance	250 000,00	261 250,000	267 781,25
Health & safety	20 920,00	21 861,400	22 407,94
Refuse removal	15 690,00	16 396,050	16 805,95
Hygiene services	41 840,00	43 722,800	44 815,87
Company secretary	300 000,00	313 500,000	321 337,50
External audit fees	607 079,57	634 398,153	650 258,11
Electricity	390 000,00	407 550,000	417 738,75
Membership / subscription fees	20 000,00	20 900,000	21 422,50
Petty cash	15 522,64	16 221,159	16 626,69
SALGA membership	110 000,00	114 950,000	117 823,75
Total general expenditure	**5 106 858,74**	**5 336 667,38**	**5 470 084,07**

GROWTH AND DEVELOPMENT

Item	2025-26	2026-27	2027-28
Marketing, Investment & Tourism	1 150 000,00	1 201 750,00	1 231 793,75
Enterprise Development Fund	1 500 000,00	1 567 500,000	1 606 687,50
Green Economy	950 000,00	992 750,00	1 017 568,75
Special programmes	2 400 000,00	2 508 000,00	2 570 700,00
Total projects	**6 000 000,00**	**6 270 000,00**	**6 426 750,00**

AMORTISATION &DEPRECIATION

Item	2025-26	2026-27	2027-28
Total amortisation & depreciation	**1 305 547,99**	**1 364 297,65**	**1 398 405,09**

Total operation expenditure	**24 457 767,63**	**25 558 367,18**	**26 197 326,36**

Operational (Surplus) / Defict before capex	**- 3 832,37**	**- 4 004,82**	**- 4 104,94**

CAPEX

Item	2025-26	2026-27	2027-28
Total capex	**5 251 000,00**	**5 487 295,00**	**5 624 477,38**

(Surplus) / Deficit after capex	**5 247 167,63**	**5 483 290,18**	**5 620 372,43**
Funding from internal reserves	**- 5 247 167,63**	**- 5 483 290,18**	**- 5 620 372,43**

(Surplus) / Deficit after internal reserves	**0,00**	**- 0,00**	**0,00**